



FITZGERALD INSTITUTE
FOR REAL ESTATE

The Future of Church Property

The Fitzgerald Institute
for Real Estate's Church
Properties Initiative's
Fall Conference

November 7-9, 2022



UNIVERSITY OF
NOTRE DAME

RESEARCH

Welcome!

From the Church Properties Initiative Team

The staff of the Church Properties Initiative (CPI) is thrilled to welcome you to our first-ever on-campus conference, "The Future of Church Property." The conference unfolds over three days, structured around three aspects of the Church's relationship to her property:

PROPERTY, MISSION, AND IDENTITY

Monday, November 7, opens with a wealth of short lightning talks and papers testifying to the breadth of the challenges and opportunities facing the future of Church properties. The afternoon's two plenary panels set the conversation growing around Notre Dame's Church Properties Initiative within the broader context of ongoing conversations in academia and the world of faith-based community development.

A CATHOLIC WAY TO BUILD

Tuesday, November 8, presents a full day of programming centering on the distinctiveness of *church* real estate. Is there a distinctly Christian, or even Catholic, way to build? We'll hear from professionals in architecture, planning, real estate brokerage, education, and finance, as well as from Bishop Kevin Rhoades (Fort Wayne - South Bend). The day concludes with a panel of Archdiocesan COO's with a depth of experience in stewarding the temporal goods of the Church.

A WAY TO BUILD CATHOLICS

On the morning of Wednesday, November 9, we'll hear testimonies of the missional uses to which Church property is being put. How can real estate be used to build the Church? The conference concludes with a Town Hall session to which every attendee has the opportunity to contribute.

It's our hope and prayer that the great privilege we have of welcoming such a dynamic and diverse group to campus around these important issues will overflow into lasting collaboration to build the Kingdom of God. Thanks for being with us!

David Murphy, CPI Program Director
Maddy Johnson, CPI Program Manager

CLICK INDIVIDUAL TALK TITLES TO ACCESS

VIDEO RECORDINGS

MONDAY, NOVEMBER 7

PROPERTY, MISSION, AND IDENTITY

2:00 pm **The Role of Academia in the Church Property Discussion**
Dr. Nadia Mian (Rutgers), Matt Manion (Villanova), Jamie Kralovec (Georgetown); Moderated by Prof. Dan Kelly (FIRE)
McKenna 215/216

Lightning Talks (15 min)

Papers (30 min)

Room	<i>McKenna 205</i>	<i>McKenna 206/207</i>	<i>McKenna 215/216</i>
2:45 pm	"The Church as a Public Space Developer" Rev. Dr. Matthew Niermann	"You Give Them Something to Eat': Building Strong Catholics through Wise Management of Real Assets" Fr. Godwin Adike	"The Church in Suburbia: How Postwar Suburbanization Changed American Catholicism" Rev. Stephen Koeth, CSC (University of Notre Dame, Dept. of History) "A Proposed Real Estate Investment Decision-Making Framework to Prioritize Interventions in Historical Masonry Churches" David Pirchio, Lily Polster, & Dr. Kevin Walsh (University of Notre Dame, Dept. of Civil and Environmental Engineering)
3:00 pm	"Catholic Education: The Soup Kitchen Test" Michael Van Hecke	"Repurposing Church Property for the Homeless" John Lushis	
3:15 pm	"Purpose, Property Ownership, and Implications for Community Development" Dr. Abbey Chambers	"Incorporating Land Justice into Property Planning" Brittany Koteles & Brenna Anglada	
3:30 pm	"The Technological and Theological Community: A Lay Perspective" Ian Storrar	"The Green Church: The Future is Now" Jeff Rauenhorst	

Throughout the conference, we encourage you to visit an exhibit from photographer **Bradley Burckel** showcasing the renewal of the French Cistercian Abbey of Sainte Marie de Boulaur. The exhibit is located on the second floor of McKenna Hall, outside rooms 205, 206, and 207.

Lightning Talks (15 min)

Papers (30 min)

Room	<i>McKenna 205</i>	<i>McKenna 206/207</i>	<i>McKenna 215/216</i>
4:15 pm	“Neo-Feudalism? The Elizabeth House: A Case Study” Alexis Stypa	“Hospitality as a Building Block for Catholic Mission” Daniel Collins	“Designing the New Jerusalem” Philip Bess (Notre Dame School of Architecture)
4:30 pm	“The Little Parish that Could: A Case Study of Holy Innocents Church, Long Beach, CA” Anthony Grumbine	“Investing in Real Estate to Win Souls” Michael Lyons	
4:45 pm	“Religious Properties and the Social Economy: A Perspective from Québec” Samuel Descôteaux Fréchette	“Unlocking Church Properties for Community Flourishing” Dominic Dutra	“Repurposing Obsolete or Vacant Structures” Dr. Paul E. Lang (Diocese of Madison)
5:00 pm	“The Benedict Option: A Small College Goes Big with Real Estate” Philip Brach	“Real Estate and the New Evangelization” Austin Wright	

5:15 pm **Property, Mission, and Identity: Faith-Based Community Development**
 Chris Elisara (Duke University Ormond Center), Rev. Shelly Stackhouse (Partners for Sacred Places), Rev. James Clark III (Trinity Wall Street), Tim Soerens (Parish Collective); Moderated by David Murphy (Church Properties Initiative)
McKenna 215/216



TUESDAY, NOVEMBER 8

A CATHOLIC WAY TO BUILD

9 am

Church Property in Context: The Parish and the City

Samuel Descôteaux Fréchette (Arpent), Jamie Kralovec (Georgetown), Tim Soerens (Parish Collective); Moderated by Maddy Johnson (CPI)

9:30am

The Future of Church Property Design

Dean Stefanos Polyzoides (Notre Dame School of Architecture), Anthony Grumbine (Harrison Design), Rafael Morales (Jackson & Ryan); Moderated by Marianne Cusato (Notre Dame School of Architecture)

10:15 am

The Future of a Sustainable Church

Molly Burhans (GoodLands)

10:45 am

A Room at the Inn: Understanding the Impact of Maternity Housing

Dr. William Evans (University of Notre Dame Department of Economics & The Wilson Sheehan Lab for Economic Opportunities)

1:15 pm

Property and Catholic Higher Education

Rev. Dr. Dennis Holtschneider (Association of Catholic Colleges and Universities)

1:45pm

Home + School: How Teacher Housing Can Change Catholic Schools

John Schoenig (Alliance for Catholic Education, Notre Dame)

2:30 pm **Mobilizing Congregations for Development Projects**
Patricia Dolese (St. Austin Parish), Christopher Kennedy (St. Austin Parish)

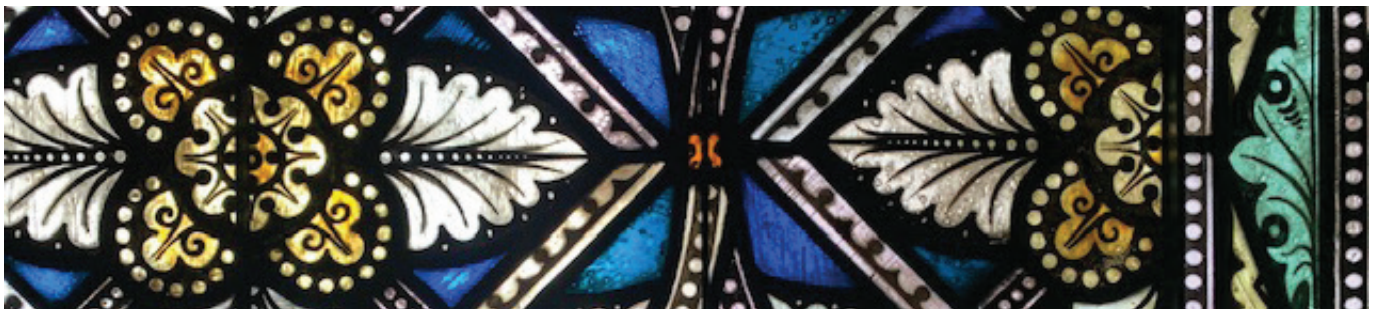
2:55 pm **Strategic Portfolio Evaluation for Mission-Based Nonprofits**
Nina Farrell (JLL), Peter Jansen (CBRE); Moderated by Maddy Johnson (CPI)

3:20 pm **An Abundance Mentality: Creative Financing Strategies for Nonprofits**
Michael Schierl (Julius Capital/Immaculata Law Firm)

4:15 pm **Mapping the Mission: Leveraging GIS to Build the Kingdom**
Bishop Kevin Rhoades (Fort Wayne-South Bend), Maddy Johnson (CPI)

4:45 pm **Property and Parish Leadership**
Dan Celluci, Bruno Bonnacchi, and Tom Lenz (Catholic Leadership Institute)

5:15 pm **Archdiocesan COO Roundtable**
Betsy Bohlen (Chicago), Brian Mooney (Detroit), Keith Parsons (Denver); Moderated by David Murphy (CPI)



WEDNESDAY, NOVEMBER 9

A WAY TO BUILD CATHOLICS

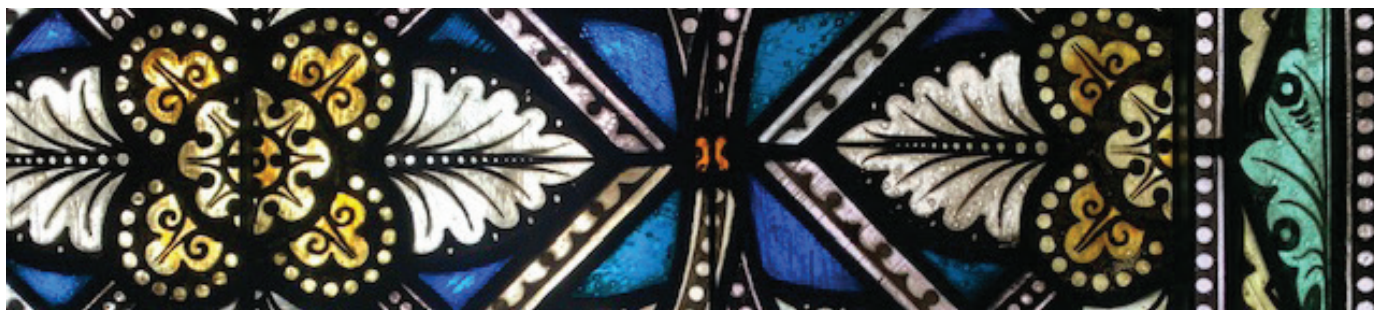
Room	<i>McKenna 205</i>	<i>McKenna 206/207</i>	<i>McKenna 215/216</i>
9 am	"Building Integral Ecology" Rev. Dr. Emmanuel Katongole (Bethany Land Institute)	"Building a Home for the Homeless" Blake Brouillette (Christ in the City)	"(re)Building the Church through Adaptive Reuse" Kevin Angell (Quo Vadis), Lawrence Daufenbach (Athanaeum), Alexis Stypa (Elizabeth House); Moderated by David Murphy (CPI)
9:30 am	"Building a Legacy through Smart Maintenance" Brian Black (Harmel Academy)	"Building Human Dignity: Using Empty Convents to Minister to Human Trafficking Victims" Joe Teeling (AVODAH)	"Building Community through Equity in Neighborhoods" Curtis Johnson (CCUSA), Charles King (CSG Partners), Joe Thompson (Mercy Homes); Moderated by Fr. Matt Kuczora, C.S.C.

10 am

Building Inclusivity for Disability

Bridgette and Kevin Loiselle (Brother André's Café), Molly Shawhan (Villanova), Dr. Whitney McWherter Cranna (MGH Institute of Health);
Moderated by David Murphy (Church Properties Initiative)

McKenna 215/216



PRESENTER BIOS

Fr. Godwin Adike is a priest of the Catholic Diocese of Enugu in Nigeria. He is presently a doctoral research student of Canonical Penal Law at the Pontifical Lateran University in Rome, where he completed his Licentiate in Canon Law in 2021. Fr. Godwin is a product of the just-concluded 5th session of the Program of Church Management at the University of Holy Cross in Rome.

Kevin Angell is the president of Quo Vadis, a nonprofit that transforms underutilized Catholic real estate into vibrant Catholic communities. He is a fulltime Political Economy PhD student at the University of Chicago. Prior to beginning his doctoral studies, Mr. Angell worked as a healthcare data scientist. He graduated summa cum laude with degrees in Political Science and Economics from the University of Notre Dame in 2020.

Phil Bess is a Professor of Architecture at the University of Notre Dame, where he specializes in urban design and theory, with a particular interest in classical humanist urbanism in the context of modernity. Professor Bess holds an undergraduate degree in philosophy from Whittier College, a graduate degree in church history from Harvard, and a graduate degree in architecture from the University of Virginia.

Brian Black is the Co-founder and first President of Harmel Academy and leads all development and operations. After pursuing home building and working as an electrician, he was a Product Marketing Manager for American Seating and did contract work for Haworth and Herman Miller. Returning to the trades, Mr. Black joined Grand River Builders as a carpenter and sheet metal worker, then added the masonry trade to the company. He was made General Manager and has led the company through 20 years of continuous growth. Mr. Black received his BA in Political Economy and History from Hillsdale College.

Elizabeth (Betsy) Bohlen is the Chief Operating Officer of the Archdiocese of Chicago, where she oversees all administrative operations and brings strategic planning, organization, and implementation expertise to strategic pastoral initiatives. Prior to her work with the Archdiocese,

Ms. Bohlen was a partner at McKinsey & Company. She has also served as an investment officer for the Slovak American Enterprise Fund in Bratislava, Slovakia, and as a financial analyst at the First Boston Corporation (now Credit Suisse). Ms. Bohlen earned an MBA from Harvard Business School and a BA in economics from Notre Dame.

Bruno Bonacchi is a Leadership Consultant at the Catholic Leadership Institute. He was formerly the Chief Financial Officer of the Roman Catholic Diocese of Pittsburgh. Previously, Mr. Bonacchi spent 30 years in the financial services industry, primarily at Mellon Financial Corporation, where he served as Senior Vice President of Corporate Strategy and Development. He has also served as an Adjunct Professor at Franciscan University, teaching courses in Corporate Finance, Investment Management, and Operations Management.

Blake Brouillette is a Managing Director for Christ in the City, overseeing the daily lives and schedules of the volunteers in the college volunteer program. After graduating from the University of Nebraska, he served the homeless and poor in Denver, Colorado, for two years alongside twenty other volunteers. Mr. Brouillette works to equip and train people all over the country and world to serve the poor and lonely wherever they may be.

Molly Burhans is the Founder and Executive Director of GoodLands, a nonprofit organization that maps the land holdings of the Roman Catholic Church globally. She was the Chief Cartographer for the first unified digital global map of the Catholic Church in history, which premiered in the Vatican in 2016. In 2021 the Sierra Club honored Burhans with their EarthCare Award, and in 2019, she was named Young Champion of the Earth by the United Nations.

Dan Cellucci is CEO of Catholic Leadership Institute, an apostolate providing leadership training and consulting to more than 290 bishops, 2,700 priests, and over 33,000 deacons, religious, and lay leaders in more than 100 dioceses. He was recently nominated to serve as a member of the National Advisory Council for the United States Conference of

Catholic Bishops. Mr. Cellucci also oversees research associated with Catholic Leadership Institute's Disciple Maker Index, a parish survey tool that seeks to help pastors and pastoral leaders focus their efforts toward evangelization.

The **Rev. James Clark III** is the managing director of Mission Real Estate Development for Trinity Church Wall Street Philanthropies, where he leads a global initiative to identify and help churches discern, plan, and develop income-generating real estate projects that create sustainable financial capacity for ministry and a direct social impact in the communities they serve. He has 38 years of business experience and founded EnTrust Realty Advisors, one of the few black-owned institutional commercial real estate transaction advisory firms in the U.S. Rev. Clark holds an M.Div from Garrett Evangelical Theological Seminary, an MBA from Columbia, a B.S. from New York University's Stern School of Business, and a Certificate from the Leadership Institute at Harvard Divinity School.

Dr. Whitney McWheter Cranna is a Term Lecturer and Doctoral Mentor for MGH Institute of Health Professions. She is also a consultant for eBay where she is working to improve disability inclusion practices at the e-commerce company. Dr. Cranna holds a B.A. in Psychology from the University of Notre Dame, a M.S. in Occupational Therapy from Boston University, and a Doctorate of Occupational Therapy from MGH Institute of Health Professions.

Marianne Cusato is Professor of the Practice and Director of Housing & Community Regeneration Initiatives at Notre Dame's School of Architecture, and the partner in charge of design and development at Cypress Community Development Corporation. Prof. Cusato's innovative contributions to disaster recovery and workforce housing include the award-winning 308 square foot "Katrina Cottage." She earned her B. Arch and MBA from Notre Dame.

Lawrence Daufenbach is the Founder and Executive Director of the Athenaeum Center for Thought & Culture, a nonprofit whose mission is to revitalize the great Catholic tradition of the arts in Chicago. Previously, Mr. Daufenbach founded Daufenbach Camera, a full service camera rental house specializing in digital cin-

ema cameras, lenses, and accessories for motion picture, television, and commercials. He is a member of the Association of Independent Commercial Producers, and serves as a council member of the Production Equipment Rental Group.

Samuel Descôteaux Fréchette is an urban planner at Arpent, a Montréal-based non-profit urban planning firm. Among other services, Arpent offers professional support for the construction of affordable housing, the development of green infrastructures, the planning of soft densification, and the enhancement of religious heritage. In a context of drastic decline in church attendance and fast deterioration of religious properties in Québec, Mr. Descôteaux Fréchette is interested in their potential for transformation, notably in complement with the current growth in the social economy sectors.

Patricia Dolese is a Senior Consultant at Julius Capital. She served as the project manager for the redevelopment project at St. Austin Catholic Parish and School in Austin, TX. Ms. Dolese has had various leadership roles at St. Austin Parish and School, including serving as chair of the Pastoral Council and Finance Council under several different pastors. Her professional career includes 20+ years of consulting in Texas's deregulated retail electric industry. She earned a B.S. in Architectural Studies from the University of Texas at Austin and an MBA from the University of Notre Dame.

Dr. Chris Elisara is Lead for the Studio for Placemaking at the Ormond Center at Duke Divinity School. Dr. Elisara is a champion of urban design and placemaking that makes places better for all people through work that includes being a long-term member, and former board member of the Congress for the New Urbanism. He has done international work through UN-Habitat's World Urban Campaign where he was recently elected as co-chair of WUC's civil society partners group. Dr. Elisara earned his B.A. at Auckland University, MBA at Eastern University, and Ph.D. at Biola University.

Dr. William N. Evans is the Keough-Hesburgh Professor of Economics at Notre Dame. An applied microeconomist, Dr. Evans has worked on topics in labor economics, the economics of education, public finance, and health economics. He and his colleague Jim Sullivan are the cofounders of the Wilson Sheehan Lab for Economic Opportunities (LEO), a research center that partners with local service providers such as Catholic Charities to provide

evidenced-based poverty solutions. Dr. Evans holds a Ph.D. from Duke University and is a research associate of the National Bureau of Economic Research.

Nina Farrell is a Vice President of Public Institutions and Higher Education at JLL. She specializes in finding solutions for public sector clients, helping educational institutions and public entities further their real estate goals so they can focus on their core missions. Previously, Ms. Farrell worked at CBRE and The University of Texas System.

Principal at Harrison Design's Santa Barbara office, **Anthony Grumbine** has worked for the firm since finishing his Master of Architecture degree at Notre Dame in 2007. Anthony is currently involved in over 10 active Catholic Church projects in several dioceses, ranging from new churches to schools to housing for Religious Orders, and teaches an undergraduate course in Sacred Architecture at Holy Apostles College and Seminary via their online classes. In addition to church architecture projects, Mr. Grumbine is active in a number of historic architecture groups, including as the City of Santa Barbara Historic Landmarks Commission, and the President of the Board for the Santa Barbara Trust for Historic Preservation.

Peter Jansen is an Executive Vice President at CBRE, where he develops strategic real estate management plans and executes transactions. Additionally, he supports the Public Institutions group in business development around the country and is experienced in the public procurement process from both the issuer and respondent perspectives. Jansen previously advised non-profit and institutional clients on alternative-asset investment management strategies.

Curtis H. Johnson, Jr., is Vice President of Housing and Strategy at Catholic Charities, USA, where he promotes strategies, resources, and policies to help the network preserve and expand affordable housing stock, including repurposing church property into quality homes. Previously, Johnson served nearly 16 years at the Diocese of Camden, New Jersey, developing 425 new units and rehabilitating 350 units of low-income senior and family housing. He has graduate and undergraduate degrees from

Maddy Johnson is the Program Manager for the Church Properties Initiative at the Fitzgerald Institute for Real Estate at Notre Dame. She previously worked as a capital markets research analyst at CBRE. A native of Minneapolis, Ms. Johnson holds a B.A. in philosophy from Hillsdale College and a Master of Urban Planning degree from McGill University, where her research focused on secondary uses on church property sites.

Rev. Dr. Emmanuel Katongole is holds a joint appointment with the Keough School of Global Affairs, where he serves as a full time faculty of the Kroc Institute for International Peace Studies. Before joining Notre Dame's faculty, he served as Associate Professor of Theology and World Christianity at Duke, and as founding co-director of the Duke Center for Reconciliation. A member of the Contending Modernities Initiative team, Fr. Katongole coordinates an inter-disciplinary research project, which investigates how religious and secular forces compete or collaborate in shaping new modes of authority, community and identity within the context of nation-state modalities in Africa. He is a Catholic priest of Kampala Archdiocese, Uganda.

Dan Kelly serves as Faculty Director for the Fitzgerald Institute for Real Estate and is a Professor of Law at the University of Notre Dame. Before joining the faculty at Notre Dame, Prof. Kelly was a judicial clerk on the U.S. Court of Appeals for the Second Circuit, an attorney at Cravath, Swaine & Moore in New York City, and a research fellow at Yale University and Harvard University. He earned a B.A. in Economics and History from the University of Notre Dame and a J.D. from Harvard Law School.

Christopher Kennedy is a Senior Consultant at Julius Capital, focusing on client readiness, project structure, and change management consulting for real estate and funding-related engagements. He led the Development Committee in organizing a public-private partnership at St. Austin Catholic Parish and School in Austin, Texas. Mr. Kennedy is also the CEO of Leadership Austin, owns a small business, had a 22-year career at the Lower Colorado River Authority, and serves on many advisory councils locally in Austin.

Charles King is Co-Founder and Principal at CSG Urban Partners, a full-service real estate development and consulting firm headquartered in the District of Columbia. Prior to creating CSG Urban Partners, Mr. King was the Acting Executive

Vice President for the RLA Revitalization Corporation (RLARC), where he directed the management of the District's \$500 million RLARC real estate portfolio. Mr. King received a B.A. from Harvard College and a MBA from the Harvard Graduate School of Business Administration.

Rev. Dr. Stephen M. Koeth, C.S.C., is an Assistant Professor in the Department of History at the University of Notre Dame and a FIRE Faculty Fellow. His book *Crabgrass Catholicism: How Suburbanization Transformed Faith and Politics in Postwar Long Island* is under contract with The University of Chicago Press' Historical Studies of Urban America Series. Fr. Koeth earned both a B.A. in History and an M.Div from Notre Dame and was awarded a Ph.D. in History from Columbia University.

Jamie Kralovec is the Associate Director for Mission Integration and serves on the faculty of the Urban and Regional Planning program at Georgetown. Previously, he worked as the Program Manager for the White House Council on Strong Cities, Strong Communities and authored publications about major housing and community development issues for the U.S. Department of Housing and Urban Development. Mr. Kralovec graduated from Notre Dame with a B.A. in Political Science and received an M.U.P. in Economic Policy and Housing Development from New York University.

Fr. Matt Kuczora, C.S.C., is a Catholic priest of the Congregation of Holy Cross and a third year law student at Notre Dame Law School. While Fr. Kuczora's academic interests are in education law and human rights, after college he worked for the Coachella Valley Housing Coalition, a non-profit affordable housing builder in Indio, CA. There, he wrote grants and facilitated community programming for CVHC's Mutual Self-Help single-family program and its various multifamily developments.

Dr. Paul E. Lang is Chair of the Madison Building Commission and Coordinator of Real Estate and Construction for the Diocese of Madison. He aims to help priests oversee parish construction projects by assisting them in organizing their projects with contractors, making recommendations, overseeing blueprints, and helping with design and construction issues.

Lang received a Ph.D. in Construction Management from the University of California in 2009.

Thomas Lenz is a Senior Consultant with Millennia Consulting, a Chicago-based firm that serves the nonprofit, faith, public, and foundation sectors. Prior to joining Millennia, Mr. Lenz was Lead Organizer for two broad based citizen organizing projects affiliated with the Industrial Areas Foundation. He has also been a Senior Fellow in community development at the University of Illinois Chicago Great Cities Institute and directed the Chicago office of the Local Initiatives Support Corporation, a national financial intermediary that channels corporate investment into inner city neighborhoods. Mr. Lenz graduated with a B.A. in American Studies from the University of Notre Dame and has a Masters in Urban Planning and Policy from UIC.

Bridgette Loiselle and **Kevin Loiselle** are twin siblings from Pittsburgh representing Brother Andre's Cafe, where Bridgette works as an occupational therapist and Kevin works as a cashier. Bridgette's background is in neuro-rehab and outpatient pediatrics, and she was brought on to the BA Cafe team to help the employees be successful in the workplace. Kevin also works as a teacher's aide in the North Allegheny School District. He loves Motown, the Steelers, and Halloween. He most recently has become the official family barista and does an incredible job greeting all customers with a huge smile while working the register!

Matt Manion is a Professor of Practice in the Department of Management and Operations and the Faculty Director for the Center for Church Management at the Villanova University School of Business. Before joining Villanova, Prof. Manion was a Strategic Business Unit Director for the Franklin Mint and served as President and CEO of the Catholic Leadership Institute. Prof. Manion holds a BS in Economics from the Wharton School of Business at the University of Pennsylvania and an MS in Church Management from Villanova.

Dr. Nadia Mian is the Senior Program Director of the Ralph W. Voorhees Center for Civic Engagement and a Lecturer at the Bloustein School of Planning and Public Policy at Rutgers University. She has previously taught at New York

University, where she was Managing Editor of the journal *City & Community*. Dr. Mian holds a Ph.D. from The New School and a Masters in Environmental Studies from York University in Toronto, Canada, where she specialized in urban planning.

Brian Mooney is the Chief Operating Officer of the Archdiocese of Detroit. Previously, as a project manager with J.C. Beal Construction Inc., he led the redevelopment and renovation of Detroit landmarks such as the fifth- and sixth-floor lobbies of the Detroit Athletic Club, Christ Church-Detroit, the Music Hall Center for the Performing Arts, and the Milner Hotel. Mr. Mooney holds an MBA from the University of Notre Dame, a Masters in Mechanical Engineering from the University of Michigan, and a BS in Mechanical Engineering from The Ohio State University.

Rafael Morales is an Associate at Jackson & Ryan Architects and is on the Board of Directors for Transcend Architecture, a nonprofit that promotes human unity and dignity through architecture, service, and education. He is also the co-host of "Beauty Ever New," a podcast about the intersection of art, architecture, and Catholicism. Mr. Morales was honored with the Gerald D. Hines Undergraduate Design Award for his fifth-year thesis upon his graduation from the University of Houston with a Bachelor of Architecture.

David Murphy is the Program Director for the Church Properties Initiative at the Fitzgerald Institute for Real Estate. Prior to his appointment with FIRE, Mr. Murphy co-founded QuoVadis Catholic, a non-profit that places young adult Catholic professionals in underutilized Church property. After graduating from Notre Dame with a degree in political science and a minor in theology in 2014, he served six years with the U.S. Navy as a helicopter pilot flying the MH-60S.

Keith Parsons has served as the Chief Operating Officer of the Archdiocese of Denver since 2019, where he previously served as Chief Financial Officer. The two decades of experience in finance and accounting Mr. Parsons brought to these roles included leading PricewaterhouseCoopers' Technology and

Emerging Company Services for the Rockies Market.

David Pirchio graduated Magna Cum Laude from the University of Trento in Trent, Italy in 2019. He then completed a masters in Civil Engineering at Notre Dame. Currently, Mr. Pirchio splits his time between his doctoral studies at Notre Dame and part-time work at Frost Engineering and Consulting. His field of research is structural and seismic application of fiber reinforced polymers.

Lily Polster graduated from Notre Dame with a Bachelor of Science in Civil Engineering in 2021. As an undergraduate, she also worked at AON as a Catastrophe Modeling Intern. Ms. Polster now is a student in Notre Dame's Civil Engineering Masters Degree Program. In 2022, Ms. Polster received the O.H. Ammann Research Fellowship in Structural Engineering for her research on buckling restrained braces in seismic precast concrete frames.

Stefanos Polyzoides is the Francis and Kathleen Rooney Dean of the School of Architecture at the University of Notre Dame. He is one of six co-founders of the Congress for the New Urbanism and, with his wife Elizabeth Moule, has been a partner in Moule & Polyzoides, a Pasadena, California-based architectural practice, since 1990. Dean Polyzoides earned his bachelors and Masters degrees in architecture and urban planning from Princeton University.

Bishop Kevin Rhoades is the ninth Bishop of the Roman Catholic Diocese of Fort Wayne-South Bend. He holds advanced degrees in dogmatic theology and canon law from the Pontifical Gregorian University in Rome. Previously, Bishop Rhoades served as pastor of Saint Francis of Assisi Parish in Harrisburg, PA, and as faculty and rector at Mount Saint Mary's Seminary, teaching systematic theology, canon law, and Hispanic ministry.

Michael Schierl is the founder of Julius Capital and Immaculata Law Firm. ImmacuLaw provides strategic financial solutions, transaction structuring, and new business unit startup services to Catholic and other non-profit organizations on a national basis. Schierl is a graduate of Harvard Law School and the University of Notre Dame and serves on the

Advisory Board for the University of Notre Dame Reilly Center for Science, Technology and Values, as well as the Board of FIRE.

John Schoenig is the Senior Director of Teacher Formation and Education Policy for the University of Notre Dame's Alliance for Catholic Education (ACE). He also serves as a faculty member and Fellow of Notre Dame's Institute for Educational Initiatives (IEI). Mr. Schoenig leads the ACE Teaching Fellows Program, which is the largest provider of Catholic school teaching talent in the United States, and its Program for Educational Access (PEA), an advocacy and leadership formation enterprise that helps develop and implement policy that expands financial access to faith-based schools. Schoenig earned his BA and M.Ed from the University of Notre Dame and his JD from the Notre Dame Law School.

Molly Shawhan is the founder and director of BLISS Education, a nonprofit that promotes inclusion in education by providing curricula and programmatic support, and an Adjunct Professor at Villanova University. After graduating from the University of Notre Dame with a Masters in Education and Bachelors in Pre-Medicine and Psychology, Shawhan taught in Corpus Christi, Texas on an Alliance for Catholic Education (ACE) project.

Tim Soerens is the co-founding director of the Parish Collective, a growing network and global movement of Christians reimagining what it means to be the Church in, with, and for the neighborhood. Mr. Soerens is also the co-founder of Neighborhood Economics, and the author of several books, including, most recently *Everywhere You Look: Discovering the Church Right Where you Are*.

The **Rev. Dr. Rochelle (Shelly) Stackhouse** is the Senior Director of Programs for Partners for Sacred Places, a national non-profit helping churches steward historic buildings. A graduate of Princeton Theological Seminary, Rev. Stackhouse has served numerous congregations and currently ministers at Buckingham United Church of Christ in Glastonbury, CT. She received a Ph.D. from Drew University in Liturgical Studies and has taught at seminaries, most recently Yale and Lexington.

Alexis Stypa graduated from Ave Maria University where she studied mathematics and humanities. She received a Masters in Architecture at Notre Dame, which brought her to Rome, Greece, Cuba, and some of America's greatest cities and buildings. Her study of the history of ideas as an undergraduate was complemented by the study of classical architecture, as the design approach is deeply rooted in history and reason. These studies opened her eyes to the height of design and fostered a love for beauty. Alexis interned with Duncan G. Stroik Architect. Since graduating, she has worked for Harrison Design in Santa Barbara and manages the Elizabeth House.

Joe Teeling is the President of St. Joseph Group, a Catholic developer helping the Church leverage its land assets to produce income for evangelization and other Church needs. Mr. Teeling also was instrumental in the founding of Iowa Catholic Radio. He spent 40 years in the insurance industry, as a senior leader at Marsh and then founding his own independent agency in 2005. St. Joseph Group has been active in helping Avodah Farms, a Denver-based facility for helping sex-trafficked women with children heal and matriculate back to society.

Joe Thompson is the President of Mercy Housing Northwest and oversees a portfolio of nearly 3,000 affordable homes throughout the Pacific Northwest. Mr. Thompson has an over 30-year career in affordable housing development, operations, and related services programming, including 11 years as Director of Affordable Housing with Catholic Community Services of Western Washington. Mr. Thompson believes deeply in the power of affordable homes to positively transform communities, families, and individuals by creating better todays and brighter futures for all.

Dr. Kevin Walsh is a professor in Civil and Environmental Engineering and Earth Sciences at the University of Notre Dame. Among a litany of specialties, Dr. Walsh focuses his research on pultruded fiber-reinforced polymer (FRP) structural framing, inventory and seismic assessment of masonry and concrete buildings, and large-scale experimental testing. Dr. Walsh is the Principal Investigator (PI) for a project carrying out a seismic risk assessment of over 70 medieval Catholic churches in Italy in collaboration with multiple Italian universities.

